



POTOMAC INSTITUTE FOR POLICY STUDIES
901 N. Stuart Street, Suite 200 Arlington, VA 22203
Phone 703-525-0770 Fax 703-525-0299 www.potomacinstitute.org

OFFICERS

Michael S. Swetnam
Chairman & Chief Executive Officer

Dennis K. McBride, Ph.D., MPA
President & Acting Vice President for Research

Lt. Gen. Gregory S. Newbold, USMC (Ret.)
Executive Vice President & COO

FELLOWS

Yonah Alexander, Ph.D.
Senior Fellow

General Al Gray, USMC (Ret.)
Senior Fellow

Charles Herzfeld, Ph.D.
Senior Fellow

Gordon Oehler, Ph.D.
Senior Fellow

Jonathan Javitt, M.D., M.P.H.
Senior Adjunct Fellow

Paul Noja, Ph.D.
Senior Adjunct Fellow

Derek M. O'Callaghan, CBE, Ph.D.
Senior Adjunct Fellow

Captain William Gravell, USN (Ret.)
Adjunct Fellow

Marvin Leibstone
Adjunct Fellow

Peter Lejeune
Adjunct Fellow

BOARD OF DIRECTORS

Michael S. Swetnam
Chairman of the Board

Lyle Cox, Ph.D.

Charles Scalera, Esq.

Howard Schue

Gary L. Sojka

BOARD OF REGENTS

Howard Schue

Chairman, Board of Regents

Yonah Alexander, Ph.D.

Jeff Baxter

William L. Bell, Jr.

Ronald R. Blanck, D.O.

Bertram S. Brown, M.D., M.P.H.

The Honorable Beverly B. Byron

Kirk Clinkenbeard

William Crowell

The Honorable Ronnie G. Flippo

Donald M. Gleklen

Robert Stephen Gordy, Ph.D.

General Al Gray, USMC (Ret.)

Roger Hayes

Charles M. Herzfeld, Ph.D.

Robert H. Kupperman, Ph.D.

Ambassador David C. Miller, Jr.

Gordon Oehler, Ph.D.

Leonard Roberts

The Honorable Harold P. Smith, Jr.

George Spix

Gene T. Sykes

The Honorable Curt Weldon

Paul Wright

General Anthony C. Zinni, USMC (Ret.)

March 5, 2004

Dear Colleague,

The **Potomac Institute for Policy Studies** invites you to attend the next seminar in the Executive Luncheon Series with speaker:

David Kay, Ph.D.

Senior Research Fellow

Former Weapons Inspector, Iraq Survey Group

“Why and How We Were Almost All Wrong”

Friday, March 26, 2004

12:30 p.m. to 2:00 p.m.

at the

Potomac Institute for Policy Studies
Ballston Metro Center Office Tower
901 N. Stuart Street, Suite 200
Arlington, VA

David Kay resumed his role as a senior research fellow at the Potomac Institute earlier this year after having served since July 2003 as the special advisor to the director of the Central Intelligence Agency in determining the status of weapons of mass destruction and related programs in Iraq.

Dr. Kay, working for IAEA (the International Atomic Energy Agency) and UNSCOM (United Nations Special Commission), led three arms inspection missions as chief nuclear weapons inspector in Iraq during 1991-92.

Dr. Kay has a BA degree from the University of Texas at Austin and a Masters in International Affairs and Ph.D. degree from Columbia University. He is a recipient of the IAEA's Distinguished Service Award and the U.S Secretary of State's Commendation.

Please RSVP—*acceptances only*—via e-mail to jgatchalian@potomacinstitute.org, or by calling 703.525.0770.

Sincerely,

Michael Swetnam
Chief Executive Officer